UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

${\bf FORM~S\text{--}8}$ REGISTRATION STATEMENT UNDER THE SECURITIES ACT OF 1933

DILLARD'S, INC.

(Exact Name of Registrant as Specified in its Charter)

DELAWARE

(State or other jurisdiction of incorporation or organization)

71-0388071

(I.R.S. Employer Identification No.)

1600 CANTRELL ROAD LITTLE ROCK, ARKANSAS 72201

(Address of Principal Executive Offices)

DILLARD'S, INC. INVESTMENT & EMPLOYEE STOCK OWNERSHIP PLAN

(formerly, the Dillard Department Stores, Inc. Retirement Plan)

(Full title of the plan)

Dean L. Worley Vice President, General Counsel, Secretary Dillard's, Inc. 1600 Cantrell Road Little Rock, Arkansas 72201 501-376-5200

(Name, address, and telephone number, including area code, of agent for service)

With a copy to:

David McDaniel Kutak Rock LLP 124 West Capitol Ave., Suite 2000 Little Rock, Arkansas 72201 501-975-3000

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer,"

"accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Securities Exchange Act of 1934.

Non-accelerated filer o Smaller reporting company o

Emerging growth company o

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 7(a)(2)(B) of the Securities Act of 1933. o

CALCULATION OF REGISTRATION FEE

Title Of Securities To Be Registered	Amount To Be Registered (1)	Proposed Maximum Offering Price Per Share (2)	Proposed Maximum Aggregate Offering Price (2)	Amount Of Registration Fee (3)
Class A Common Stock, par value \$.01				
per share	6,000,000 shares	\$36.07	\$216,420,000	\$28,091.32

- (1) Pursuant to Rule 416(a) under the Securities Act of 1933 (the "Securities Act"), the number of shares of Class A Common Stock registered hereunder includes such indeterminate number of additional shares of Class A Common Stock as may be offered or issued in the future to prevent dilution resulting from stock splits, stock dividends or similar transactions. In addition, pursuant to Rule 416(c) under the Securities Act, this Registration Statement also covers an indeterminate amount of interests to be offered or sold pursuant to the Dillard's, Inc. Investment & Employee Stock Ownership Plan.
- (2) Calculated solely for the purpose of determining the registration fee pursuant to Rule 457(h) and Rule 457(c) under the Securities Act, based upon the average of the high and low sales prices of the shares of the registrant's Class A Common Stock as reported on the New York Stock Exchange on June 9, 2020.
- (3) Calculated pursuant to Section 6(b) of the Securities Act by multiplying .0001298 by the proposed maximum aggregate offering price (as computed in accordance with Rule 457 under the Securities Act solely for the purpose of determining the registration fee of the securities registered hereby).

EXPLANATORY NOTE

This Registration Statement on Form S-8 is filed pursuant to General Instruction E to Form S-8 for the purpose of registering an additional 6,000,000 shares of Class A Common Stock, par value \$0.01 per share (the "Class A Stock"), of Dillard's, Inc. (the "Company" or the "Registrant") to be issued pursuant to the Dillard's, Inc. Investment & Employee Stock Ownership Plan (formerly, the Dillard Department Stores, Inc. Retirement Plan) (the "Plan"). The Registrant previously registered 3,000,000 shares of Class A Stock issuable under the Plan pursuant to a Registration Statement on Form S-8 filed with the Securities and Exchange Commission (the "Commission") on July 1, 2010 (File No. 333-167937) (the "2010 S-8"). The Registrant registered an additional 3,000,000 shares of Class A Stock issuable under the Plan pursuant to a Registration Statement on Form S-8 filed with the Commission on May 23, 2012 (File No. 333-181623) (the "2012 S-8"). The Registrant registered an additional 3,000,000 shares of Class A Stock issuable under the Plan pursuant to a Registration Statement on Form S-8 filed with the Securities and Exchange Commission (the "Commission") on August 18, 2017 (File No. 333-22063) (the "2017 S-8" and together with the 2015 S-8, the 2012 S-8 and the 2010 S-8, the "Prior Registration Statements"). The content of the Prior Registration Statements are incorporated herein by reference to the extent not modified hereby.

Part II

INFORMATION REQUIRED IN THE REGISTRATION STATEMENT

Item 3. Incorporation of Documents by Reference.

The following documents previously filed or furnished by the Company or the Plan with the Commission are incorporated by reference herein:

- (a) The Company's annual report on Form 10-K for the fiscal year ended February 1, 2020 and filed on March 31, 2020, and the Plan's annual report on Form 11-K for the fiscal year ended December 31, 2018, dated June 5, 2019 and filed on June 6, 2019;
- (b) The Company's quarterly report on Form 10-Q for the period ended May 2, 2020, filed on June 5, 2020, and its periodic reports on Form 8-K filed on May 4, 2020, May 14, 2020, and May 19, 2020; and
- (c) The description of the Company's Class A Common Stock contained in the Registration Statement on Form 8-A filed with the Commission on June 8, 1989, and any amendment or report filed with the Commission for the purpose of updating such description.

All documents subsequently filed by the Company or the Plan pursuant to Section 13(a), 13(c), 14 or 15(d) of the Securities Exchange Act of 1934 after the date of this registration statement and prior to the filing of a post-effective amendment to this registration statement which indicates that all securities offered have been sold or which deregisters all securities then remaining unsold, shall be deemed to be incorporated by reference in this registration statement and to be part hereof from the date of filing of such documents. Any statement in a document incorporated or deemed to be incorporated by reference in this registration statement will be deemed to be modified or superseded to the extent that a statement contained in this registration statement or in any other later filed document that also is, or is deemed to be, incorporated by reference modifies or supersedes such statement. Any statement modified or superseded will not be deemed, except as so modified or superseded, to be a part of this registration statement.

Item 8. Exhibits.

Exhibit No.	<u>Description</u>
23.1	Consent of KPMG LLP.
23.2	Consent of Crowe Horwath LLP.
24.1	Power of Attorney (filed herewith).

The use of original issuance securities under this Registration Statement is not contemplated. If original issuance securities are hereafter offered and sold, an opinion of counsel will be filed by amendment. The Company has submitted the Plan and undertakes that it will submit all amendments thereto to the Internal Revenue Service (the "IRS") in a timely manner, and that it has made or will make all changes required by the IRS in order to qualify the Plan under section 401 of the Internal Revenue Code.

SIGNATURES

The Registrant. Pursuant to the requirements of the Securities Act, the registrant certifies that it has reasonable grounds to believe that it meets all of the requirements for filing on Form S-8 and has duly caused this registration statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the City of Little Rock, State of Arkansas, on June 12, 2020.

DILLARD'S, INC.

By: <u>/s/ Dean L. Worley</u> Name: Dean L. Worley

Title: Vice President, General Counsel, Secretary

Pursuant to the requirements of the Securities Act, this registration statement has been signed by the following persons in the capacities and on the date indicated.

	SIGNATURE	TITLE	DATE	
* William Dillard, II (Principal Executive Offi	Chairman of the Bo Villiam Dillard, II Principal Executive Officer)		June 12, 2020	
/s/ Chris B. Johnson Chris B. Johnson		Senior Vice President and Co-Principal Financial Officer	June 12, 2020	
/s/ Phillip R. Watts Phillip R. Watts		Senior Vice President, Co-Principal Financial Officer and Principal Accounting Officer	June 12, 2020	
<u>*</u> Alex Dillard		President and Director	June 12, 2020	
<u>*</u> Mike Dillard		Executive Vice President and Director	June 12, 2020	
* Drue Matheny		Executive Vice President and Director	June 12, 2020	
<u>*</u> Frank R. Mori		Director	June 12, 2020	
* J.C. Watts, Jr.		Director	June 12, 2020	
* Robert C. Connor		Director	June 12, 2020	

* Nick White	Director	June 12, 2020
* Warren A. Stephens	Director	June 12, 2020
* H. Lee Hastings, III	Director	June 12, 2020
* Reynie Rutledge	Director	June 12, 2020
<u>*</u> James I. Freeman	Director	June 12, 2020

*By: /s/ Dean L. Worley Dean L. Worley, Attorney-in-Fact

The Plan. Pursuant to the requirements of the Securities Act, the trustees (or other persons who administer the employee benefit plan) have duly caused this registration statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the City of Little Rock, State of Arkansas, on June 12, 2020.

> DILLARD'S, INC. INVESTMENT & EMPLOYEE STOCK OWNERSHIP PLAN

By: /s/ Phillip R. Watts

Name: Phillip R. Watts

Title: Secretary of Administrative Committee



KPMG LLP Suite 1400 2323 Ross Avenue Dallas, TX 75201-2721

Consent of Independent Registered Public Accounting Firm

The Board of Directors Dillard's, Inc.:

We consent to the use of our report dated March 31, 2020, with respect to the consolidated balance sheets of Dillard's, Inc. and subsidiaries as of February 1, 2020 and February 2, 2019, the related consolidated statements of income, comprehensive income, stockholders' equity, and cash flows for each of the years in the three-year period ended February 1, 2020, and the related notes, and the effectiveness of internal control over financial reporting as of February 1, 2020, incorporated by reference herein.

Our report refers to a change in accounting for leases due to the adoption of Accounting Standards Update (ASU) No. 2016-02, Leases (Topic 842). Our report refers to a change in accounting for the income tax consequences of intra-entity transfers due to the adoption of ASU No. 2016-16, Intra-Entity Transfers of Assets Other Than Inventory.

KPMG LLP

Dallas, Texas June 12, 2020

CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

We consent to the incorporation by reference in this Registration Statement on Form S-8 of Dillard's, Inc. of our report dated June 4, 2019 on the financial statements of Dillard's, Inc. Investment & Employee Stock Ownership Plan appearing in the 2018 Annual Report on Form 11-K of Dillard's, Inc. Investment & Employee Stock Ownership Plan.

Clowe Chizek LLP Crowe Chizek LLP

South Bend, Indiana June 12, 2020